

Dashboard - Strategic/Corporate Risk & Opportunity Register September 2016

Appendix 1

Strategic Risks									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 3 (2015/16)	Qtr 4 (2015/16)	Qtr 1 (2016/17)	Mid Year (2016/17)		Rating	Date
Priority - Create a great place for learning and opportunity									
6	CSC Service Standards & Inspection Outcome	Andrew Carter	12	12	12	12	➔	12	31/03/17*
Priority - Encourage and promote job creation and economic prosperity									
-	-	-	-	-	-	-	-	-	-
Priority - Build pride, responsibility and respect									
3	Welfare Reforms	Roger Harris	12	12	12	12	➔	9	31/03/17*
7	CSC Safeguarding & Protection C&YP	Andrew Carter	12	12	12	12	➔	12	31/03/17*
9	Emergency Planning & Response	Gavin Dennett	9	9	9	9	➔	9	31/03/17*
Priority - Improve health and well-being									
1	Adult Social Care, Cost & Quality Standards	Les Billingham	12	12	12	16	⬆	12	31/03/17*
2	Health & Social Care Transformation	Roger Harris	12	12	12	12	➔	-9- 12	31/03/17*
5	Housing Needs and Homelessness	Richard Birchett	9	9	9	9	➔	9	31/03/17*
Priority - Promote and protect our clean and green environment									
23	Waste Disposal Contract Re-Procurement (new)	Sue Harper	-	-	-	12	N/A	4	30/06/17
Organisational Risks									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 3 (2015/16)	Qtr 4 (2015/16)	Qtr 1 (2016/17)	Mid Year (2016/17)		Rating	Date
Theme - A well-run organisation									
8	Business Continuity Planning	Performance Board	12	12	12	12	➔	12	31/03/17*
11	ICT Disaster Recovery Planning	Murray James	12	12	12	12	➔	4	31/03/18
12	Delivery of MTFs 2016/17	Sean Clark	-	-	8	8	➔	6	28/02/17
13	Delivery of MTFs 2017/18 - 2019/20	Sean Clark	-	-	12	8	⬇	8	28/02/17
14	Sickness Absence	Jackie Hinchliffe	9	9	9	9	➔	6	31/03/17
16	Employee Engagement & Capacity for Change	Jackie Hinchliffe	-	-	9	9	➔	6	31/03/17
19	Property Ownership Liability	Matthew Essex	8	8	8	8	➔	4	31/03/17
21	General Data Protection Regulations (new)	Lee Henley	-	-	-	9	N/A	4	31/03/18
22	Cyber Security (new)	Murray James	-	-	-	12	N/A	6	31/03/17

Footnote: Target Date: Retained = The risk is managed to the required level (risk appetite) but ongoing monitoring/review required via the S/C R&O Register.
 Removed = The risk is removed from the S/C R&O Register (e.g. risk realised or managed to the required level - risk appetite). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.
 * = The date applies to when the risk/management action plan documentation will be refreshed (e.g. used for medium/long term risks, where the risk circumstances are expected to change over a period of time).
 Priority: **Red** = High, **Amber** = Medium, **Green** = Low. Ratings: Lower is best DOT: Latest v Previous Rating (➔ Static, ⬆ Increased, ⬇ Decreased)

Strategic Opportunities									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 3 (2015/16)	Qtr 4 (2015/16)	Qtr 1 (2016/17)	Mid Year (2016/17)		Rating	Date
Priority - Create a great place for learning and opportunity									
-	-	-	-	-	-	-	-	-	-
Priority - Encourage and promote job creation and economic prosperity									
10	Gloriana Thurrock Ltd	Steve Cox	16	16	9	9	➔	12	31/03/18*
18	South East Local Enterprise Partnership	Matthew Essex	12	12	12	12	➔	16	31/03/17*
20	Business/NNDR Growth	Matthew Essex	9	9	9	9	➔	16	31/03/17*
Priority - Build pride, responsibility and respect									
4	Community Hubs	Natalie Warren	9	9	6	9	⬆	9	31/03/17
Priority - Improve health and well-being									
-	-	-	-	-	-	-	-	-	-
Priority - Promote and protect our clean and green environment									
-	-	-	-	-	-	-	-	-	-
Organisational Opportunities									
Risk Ref / Priority	Risk Heading	Director / Head of Service	Previous Ratings			Latest Rating	DOT	Target	
			Qtr 3 (2015/16)	Qtr 4 (2015/16)	Qtr 1 (2016/17)	Mid Year (2016/17)		Rating	Date
Theme - A well-run organisation									
15	Digital Council Programme	Jackie Hinchliffe	8	8	8	8	➔	12	31/03/17*
17	Raising Our Profile & Image	Karen Wheeler	-	-	6	6	➔	12	31/03/17

Footnote: Target Date: Retained = The opportunity is managed to the required level but ongoing monitoring/review required via the S/C R&O Register.
 Removed = The opportunity is removed from the S/C R&O Register (e.g. opportunity realised or managed to the required level). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.
 * = The date applies to when the opportunity/management action plan documentation will be refreshed (e.g. used for medium/long term opportunities, where the opportunity circumstances are expected to change over a period of time).
 Priority: **Gold** = High, **Silver** = Medium, **Bronze** = Low. Ratings: Higher is best DOT: Latest v Previous Rating (➔ Static, ⬆ Increased, ⬇ Decreased)